Mid-Market Private Equity

Date: Tuesday, April 30, 2013 Time: 2:30-3:30 PM Room: Wilshire Ballroom

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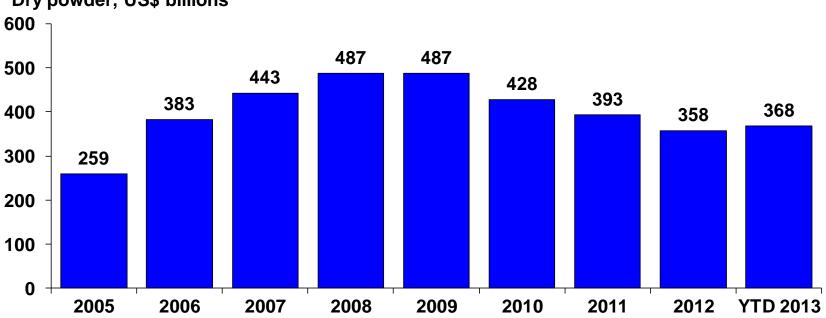
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Dry powder in global buyout funds

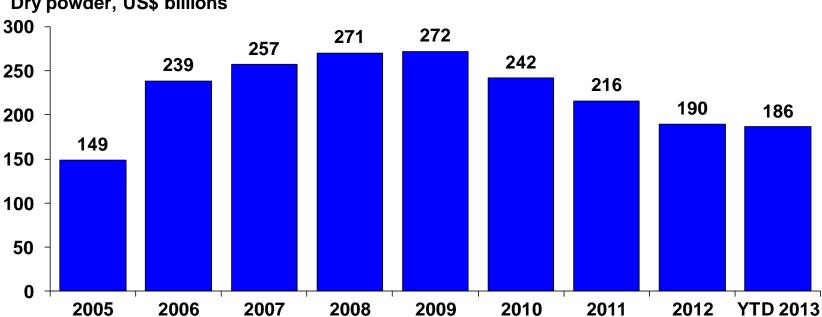




Dry powder, US\$ billions

Dry powder in U.S. buyout funds

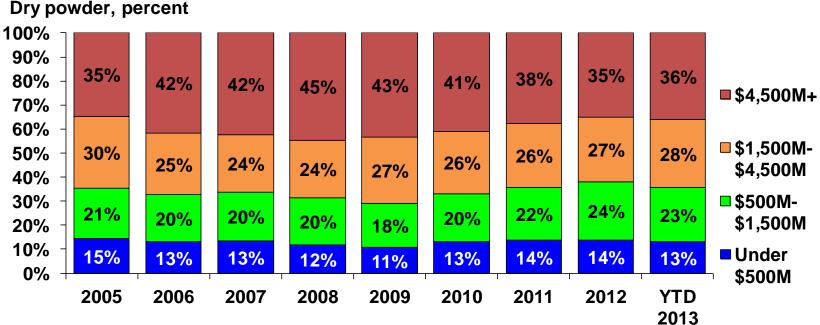




Dry powder, US\$ billions

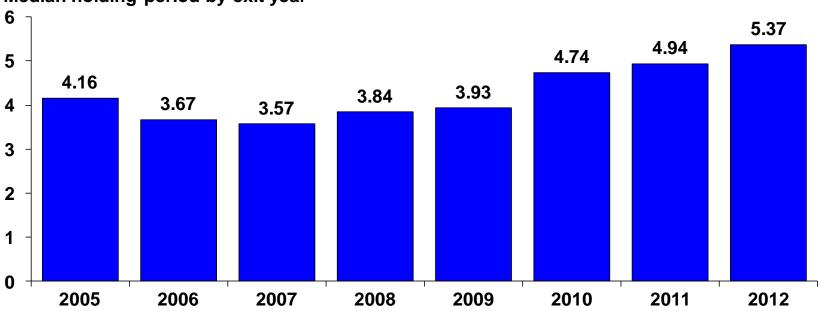
Dry powder in global buyout funds by size





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Private equity investment holding time – median holding period by exit year

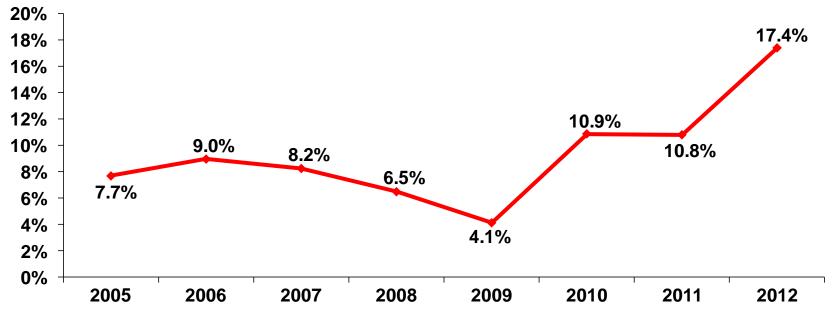


Median holding period by exit year

Source: Pitchbook.

Secondary buyouts as a percentage of total buyouts

Percent of total buyouts

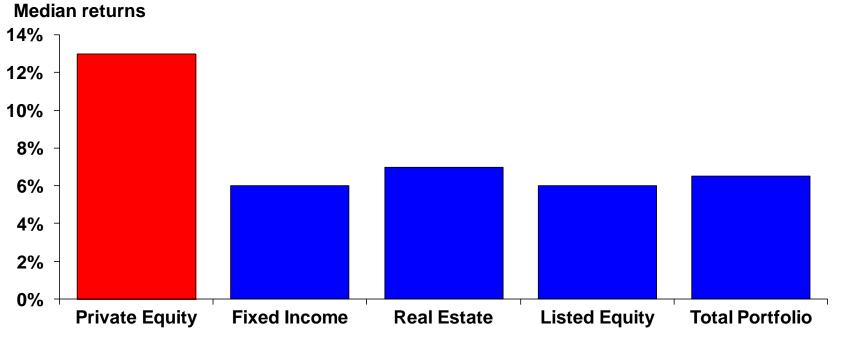


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Source: Pitchbook.

Median returns for public pension funds by asset class

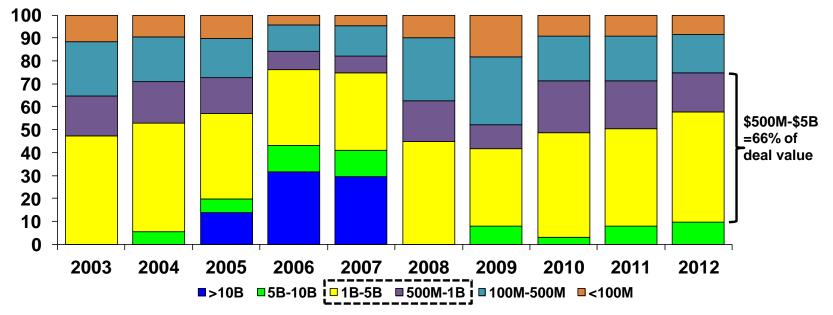


Sources: Preqin, Bain & Company.

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Global buyout deal composition by year

Buyout deal value, percent of global buyout value



Sources: Preqin, Bain & Company.

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Leveraged finance volume

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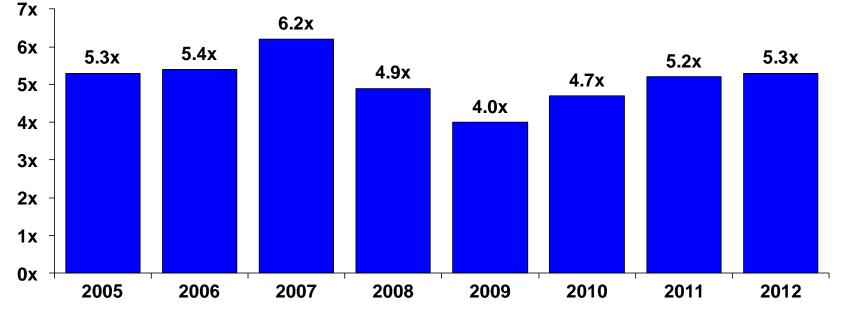


Volume, US\$ billions

Sources: S&P Capital IQ LCD.

Average pro forma adjusted debt/EBITDA

Average pro forma adjusted debt/EBITDA

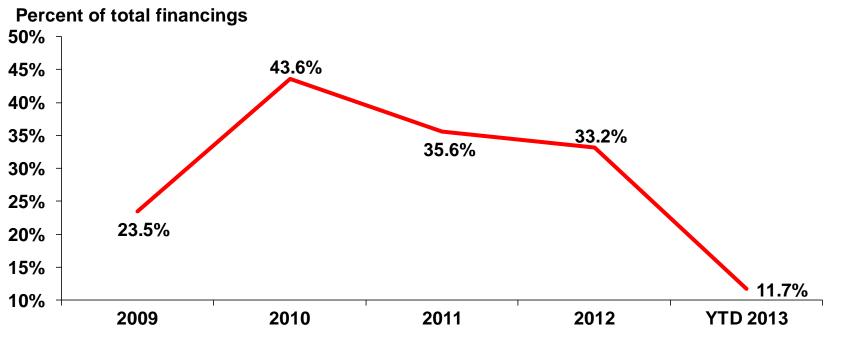


Sources: S&P.

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Acquisition financings as a percent of total financings



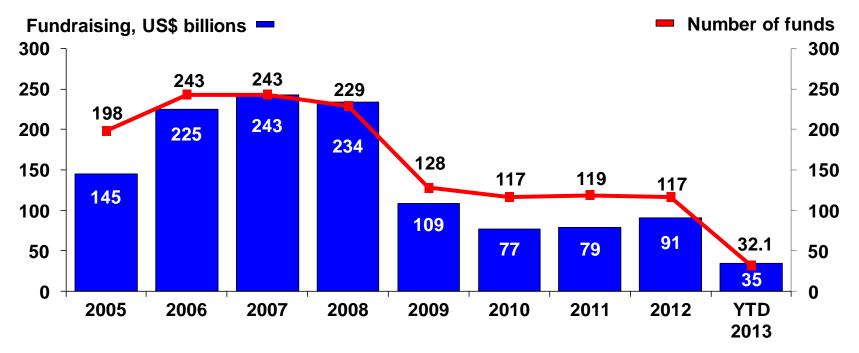
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Source: S&P LCD.

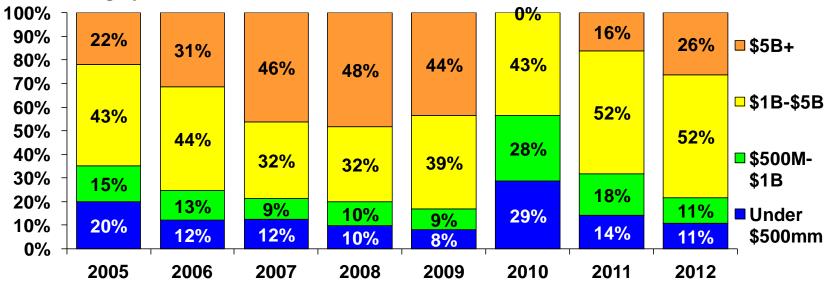
Global private equity fundraising





U.S. PE fundraising by fund size





Fundraising by fund size

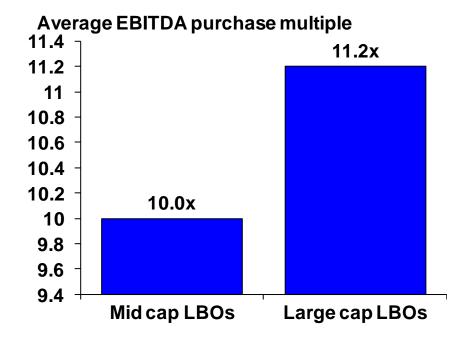
Source: Pitchbook.

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Purchase price multiples

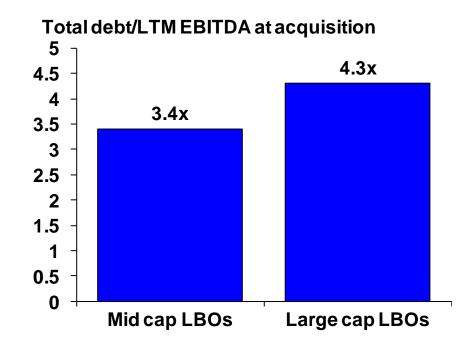




Source: Capital IQ.

Leverage multiples

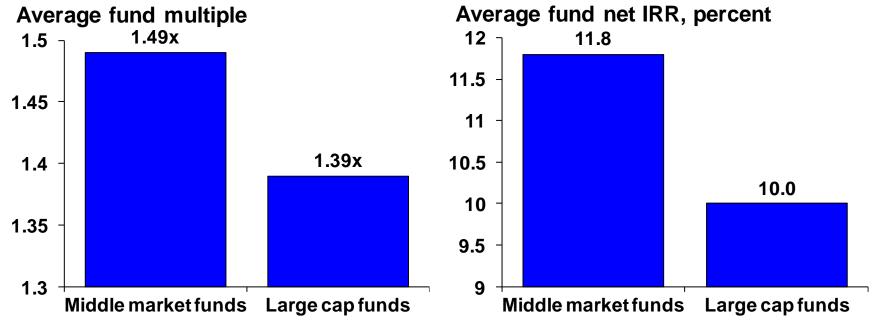




Source: Capital IQ.

Fund performance



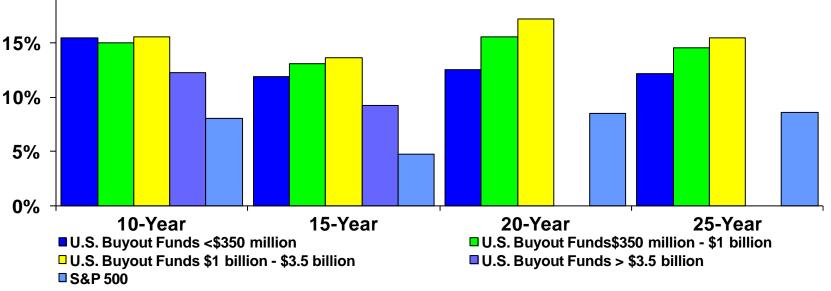


Fund performance

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End-to-end pooled return (net to LPs), percent 20%

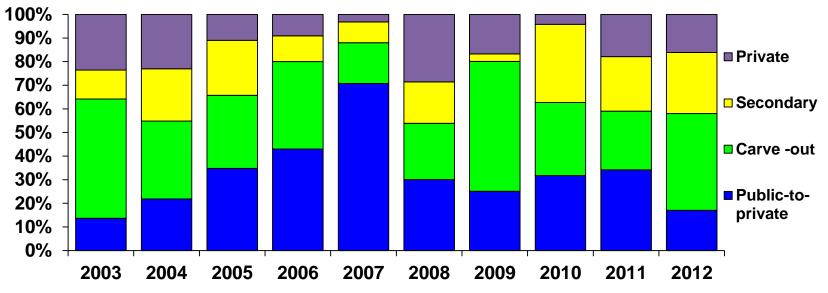


Source: Cambridge Associates.

Carveouts were popular in the U.S.



U.S. buyout deal value



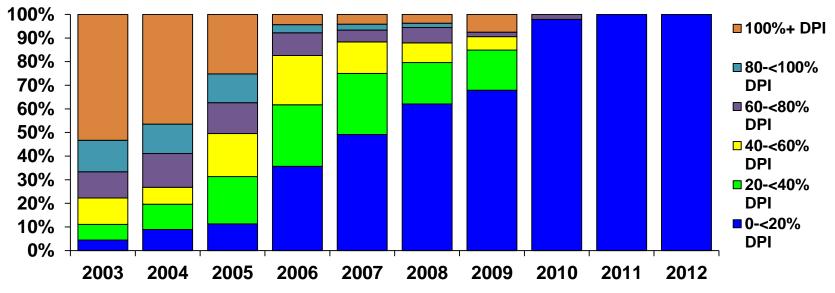
Sources: Bain US LBO deal database, Bain & Company Global Private Equity Report 2013. Notes: Represents control buyout transactions by US-based firms; includes closed deals only; represents year deals were closed

Boom-year vintage funds have yet to return significant capital to their LPs

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Proportion of distributed to paid-in capital (DPI by number of buyout funds



Sources: Preqin; Bain analysis.

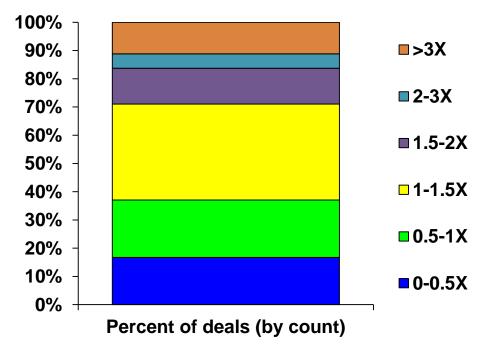
Notes: Includes all buyout funds globally of any size that have held a final close; excludes finds with insufficient data; based on most recent performance, primarily as of Q2 2012

PE funds continue to hold most portfolio assets at values below what they needed to earn carry



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Valuation of unrealized deals



Source: Bain analysis

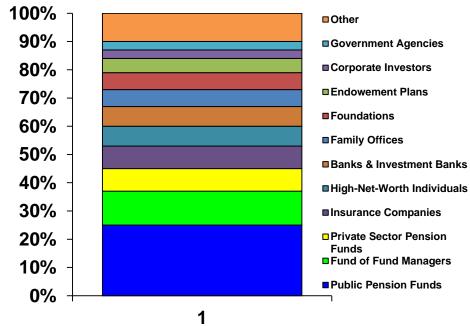
Notes: Fund vintages in sampe range from 2004-08; analysis includes unrealized investments and partially realized investments; valuation multiples are before payment of fees; PE firms have different policies regarding how they report the value of portfolio investments.

Most of the capital committed to PE has come from traditional sources



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Percent of capital commited to PE funds, type

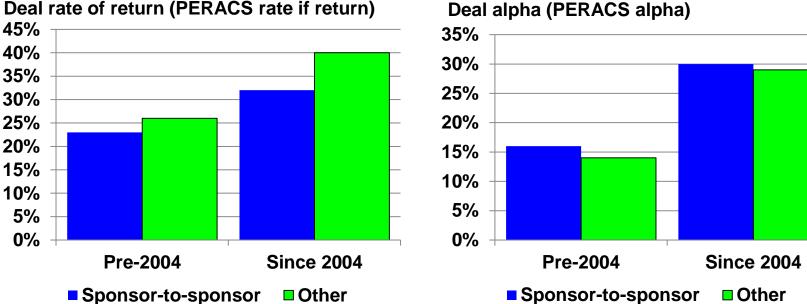


Sources: Bain & Company Global Private Equity Report 2013, Preqin 2012 Global Annual Report (FIG. 11.10) Note: Year of fund close 2009-2011.

Sponsor-to-sponsor deals perform well compared with other deal types and are significantly less risky



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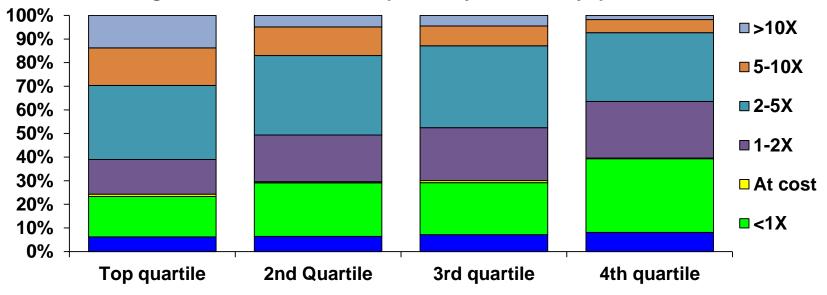


Deal alpha (PERACS alpha)

Sources: Bain & Company Global Private Equity Report 2013, data from HEC Paris; analysis by PERACS PE Analysis and Track Record Certification analysis includes 101 sponsor-to-sponsor deals and 660 other deals, all fully realized.

All funds generated both good deals and bad, but the top performers produced more winners and fewer losers

Distribution of gross deal returns for sample of buyout funds by quartile

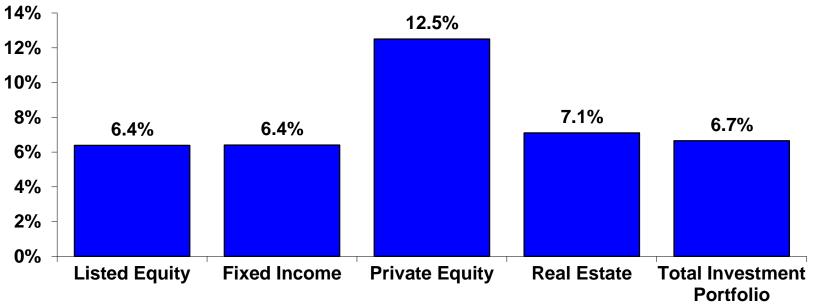


Data: Bain & Company Global Private Equity Report 2013, HEC Buyout Database.

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For public pension funds, PE has outperformed other asset classes over the long term

Median returns for public pension funds



Source: Bain & Company Global Private Equity Report 2013, Preqin. Note: Data based on review of public pension funds in North America and Europe.

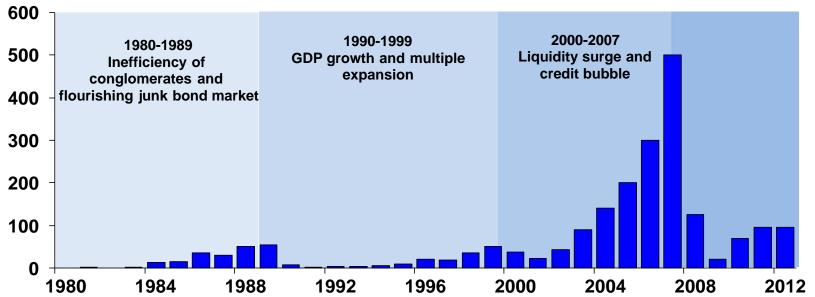
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Reynolds



U.S. buyout deal value

U.S. buyout deal value, US\$ billions



Source: Bain U.S. LBO database.

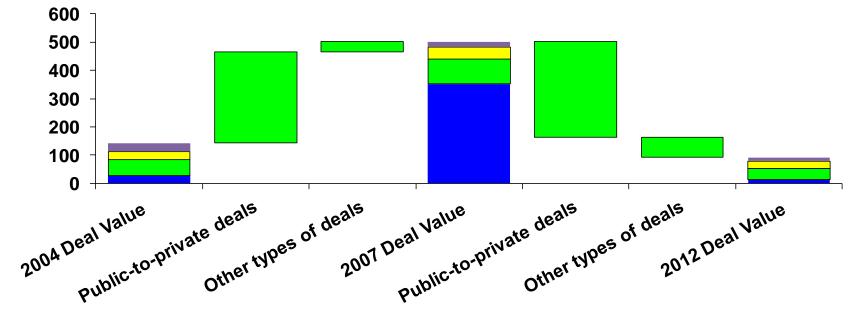
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U.S. buyout deal value: 2004-2012

Public-to-Private





Carve Out

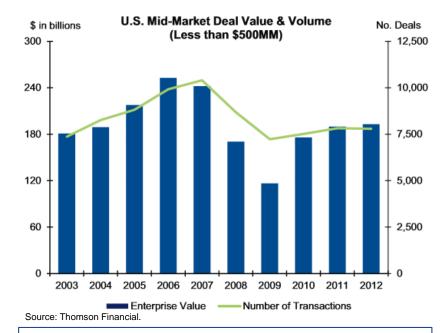
Source: Bain U.S. LBO database.

US\$ billions

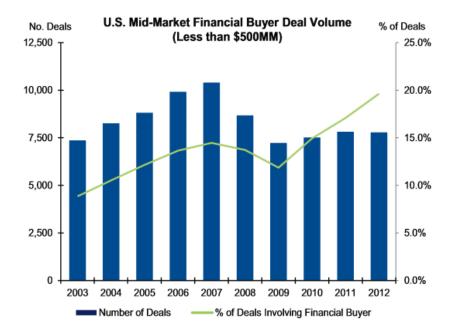
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U.S. mid-market M&A deal overview





Despite a strong fourth quarter, mid-market M&A activity for 2012 ended the year approximately flat in both value and volume compared to 2011

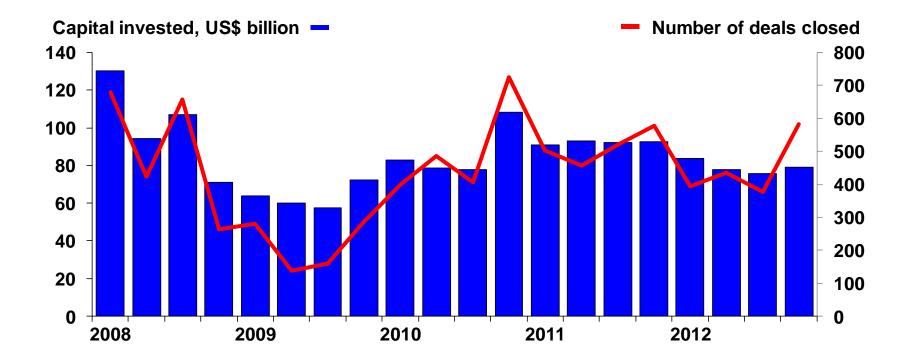


Private equity continued to be active in the marketplace as the volume and value of deals involving financial buyers increased 14.4% and 20.4% respectively in 2012

Middle market deal flow



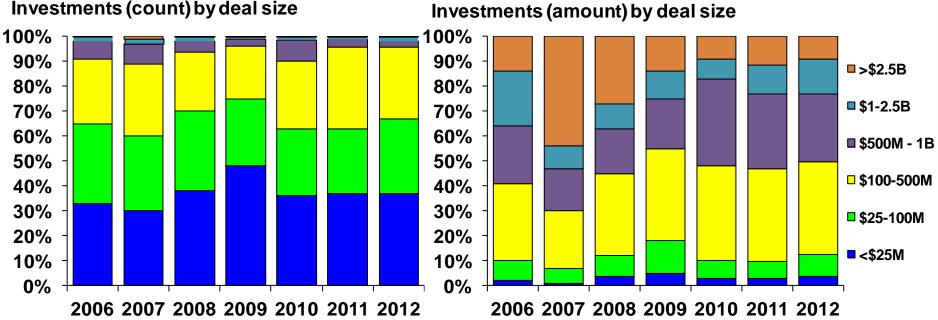
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Investment by deal size



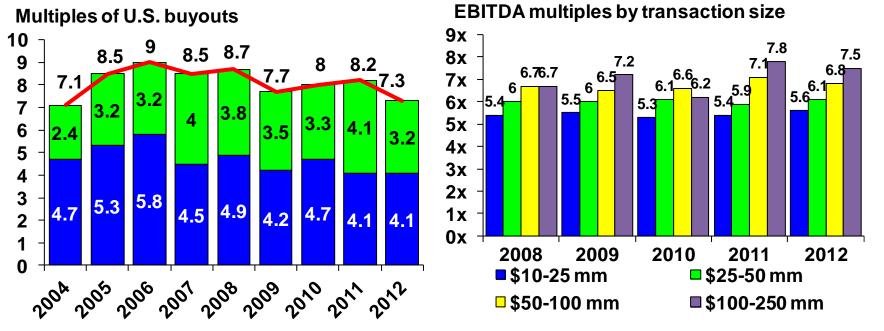


Middle Market deals represent more than 95% of total deals closed in 2012, accounting for about half of total deal value.

Transaction size

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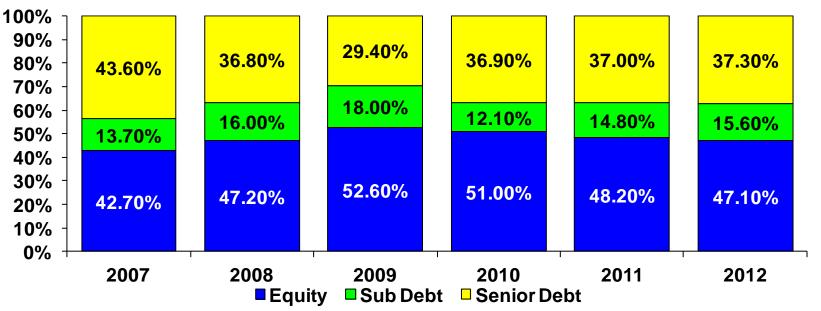


2012 EBITDA multiples for private equity transactions increased year-over-year for Source: Pitchbook. transactions < \$50M, but decreased slightly for transactions >\$50M

Historical debt & equity contribution



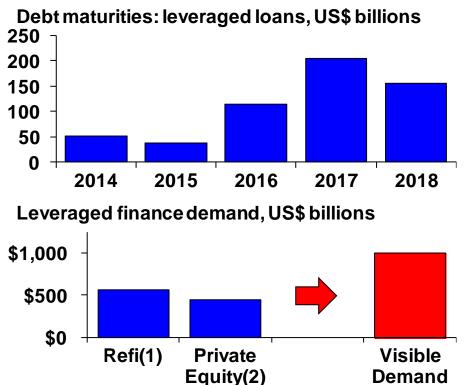
Percent of total capital structure



Equity as a % of total capital structure at 47.1% in 2012

Visible demand for debt capital





Refinancing Demand: Nearly \$564 billion in leveraged loans are scheduled to come due in the next five years.

<u>Private Equity Demand:</u> Over \$348B of private equity funds sit idle awaiting deployment, which indicates that \$443B of debt will be needed to fund transaction

<u>Visible Demand:</u> Refinancing and private equity needs for debt capital are over \$1 trillion over next 5 years

Source: Pitchbook.

Collapse of the parallel banking market



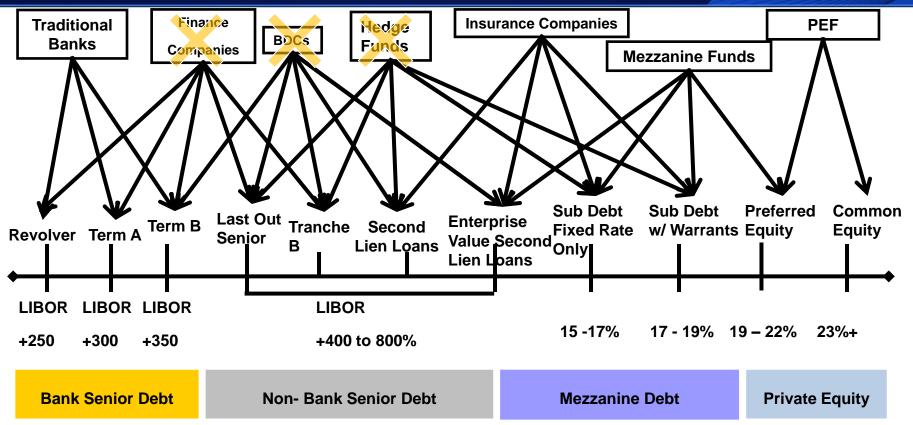
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Global CLO issuance, US\$ billions 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 Supply of capital drastically reduced; CLOS provided 55% of all lending in 2006

- 2007

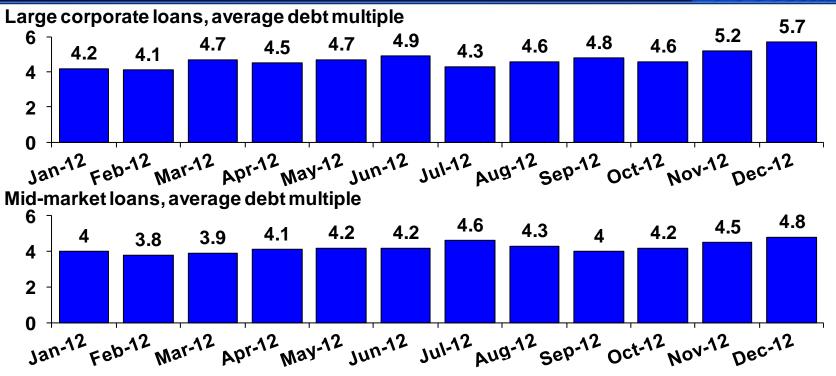
Industry participants exit





Average debt multiples

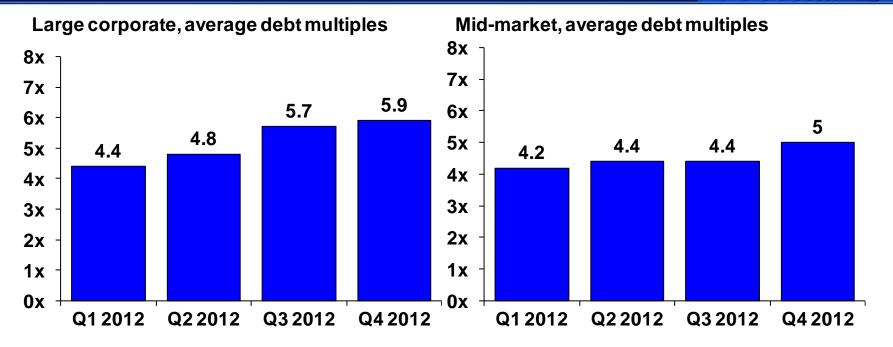




On average, debt multiples for large corporate loans exceed middle market loans by approximately 0.5x

Average debt multiples – LBO loans





For LBOs, average debt multiples for large corporate loans exceed middle market loans by approximately 0.7x

Summary of market terms



Deal component	April 2013	April 2012
Cash flow Senior Debt (Debt/EBITDA)	<\$8MM EBITDA 1.50-2.50x >\$10MM EBITDA 2.00-3.00x >\$25MM EBITDA 2.50-4.0x	<\$10MM EBITDA 1.50-2.25x >\$15MM EBITDA 2.50-3.50x >\$25MM EBITDA 2.75-4.00x
Total Debt Limit (x EBITDA):	<\$8MM EBITDA 3.00-4.25x >\$10MM EBITDA 3.50-4.50x >\$25MM EBITDA 4.00-5.00x	<\$10MM EBITDA 3.00-4.00x >\$15MM EBITDA 3.50-4.75x >\$25MM EBITDA 4.00-5.00x
Senior Cash Flow Pricing:	L+3.50%-4.50% (bank) L+4.50%-6.50% (non-bank)	L+3.50%-4.50% (bank) L+4.50%-6.00% (non-bank)
Second Lien Pricing (Avg):	<\$10MM EBITDA L+9%-12% (1% floor) >\$15MM EBITDA L+7.5%-9% (1% floor)	L+8%-10%, (1% floor)
Subordinated Debt Pricing: Sources: SPP Capital.	<\$10MM EBITDA 14%-17% >\$15MM EBITDA 13%-15% >\$20MM EBITDA 11%-14%	<\$10MM EBITDA 14%-17% >\$15MM EBITDA 13%-15% >\$20MM EBITDA 12%-14%

Summary of market terms

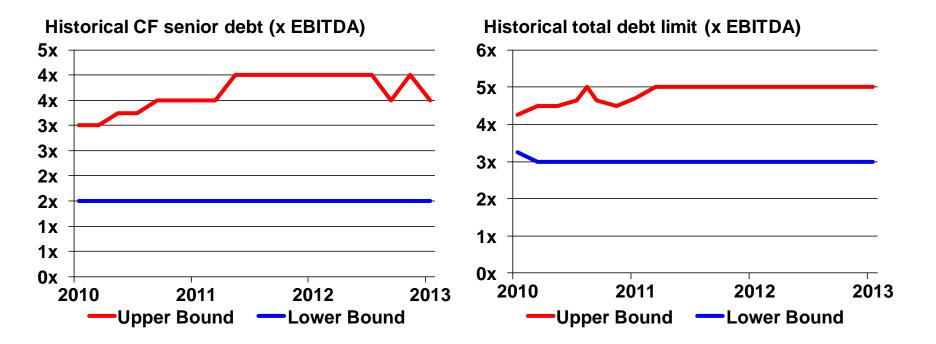


Deal component	April 2013	April 2012			
"One Stop" Pricing	<\$8MM EBITDA 10%-12% >\$10MM EBITDA L+7.5%-9%	8.5%-11.5% L+8%-9% (1% floor)			
Warrants Feature:	Coupon only deals the norm in the market absent compelling circumstances (>4.5x leverage, sub-\$7.5MM EBITDA, challenged/distressed credits)	Coupon only deals the norm in the market absent compelling circumstances (>4.5x leverage, sub-\$7.5MM EBITDA, challenged/distressed credits)			
LIBOR Floors:	No LIBOR Floor for most bank deals 1.0%-1.5% Libor for non-bank deals	0.0%-1.0% for most bank club deals 1.0%-1.75% for syndicated or non-bank deals			
Mezzanine Opt. Pre- Payment (first 3 years):	Highly negotiated; Coupon-only deals: No-Call 1-2 years; (SBIC 5,4,3,2,1)	Highly negotiated; Coupon-only deals: No-Call 1-2 years (SBIC 5,4,3,2,1)			
Minimum Equity Contribution:	25%-30% (incl rollover); minimum 20.0% new cash in	25%-35% Sources: SPP Capital.			

Historical debt limit

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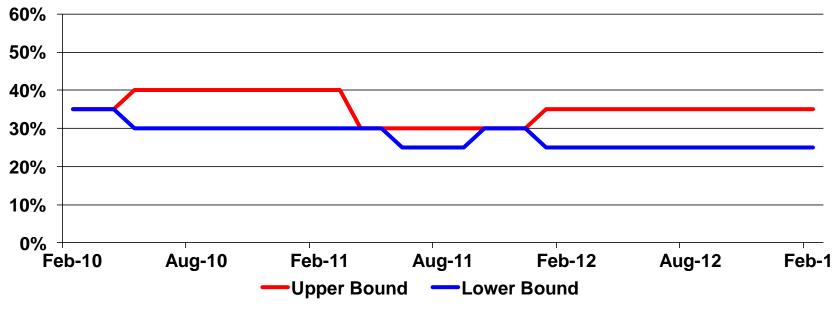




Senior debt limit upper bound peaks at 4x with the total debt limit peaking at 5x

Historical minimum equity contribution

Historical minimum equity contribution



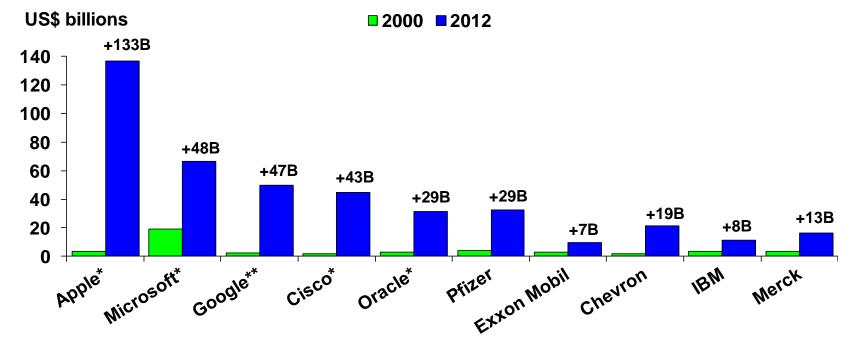
Minimum equity contribution upper bound peaked at 40% back in 2010 and has been constant at about 35% since February 2012

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Background



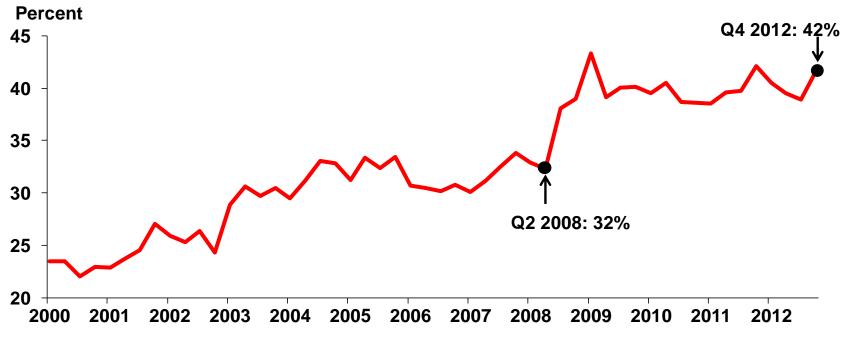
U.S. companies are accumulating hoards of cash



Source: Bloomberg.

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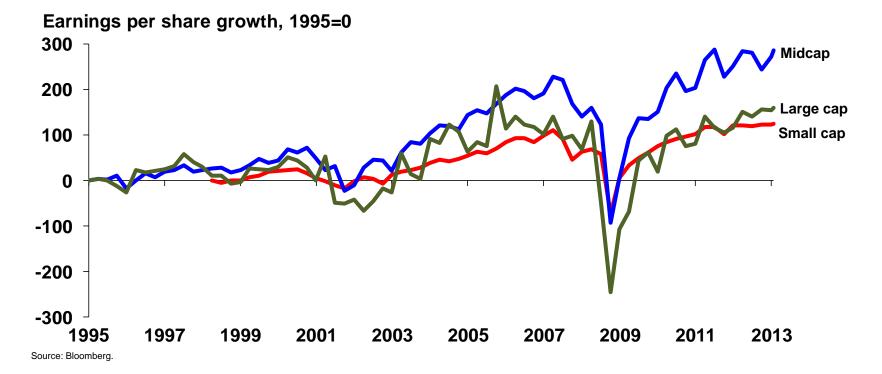




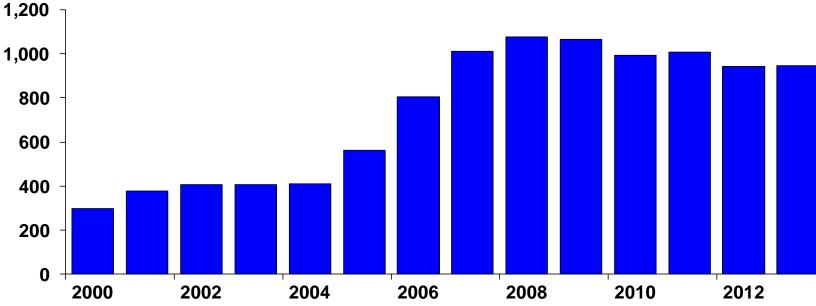
Source: Bloomberg.

Earnings growth rates favor mid caps





U.S. private equity firms are holding high levels of uncalled capital



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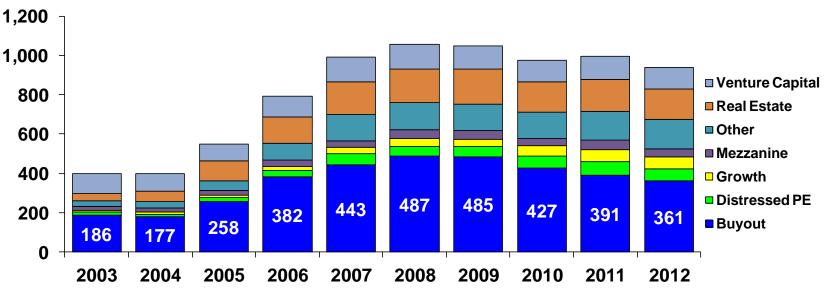
Uncalled commitments (dry powder), US\$ billions

Global private equity firms are holding high levels of uncalled capital



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Global private equity uncalled funds, US\$ billions



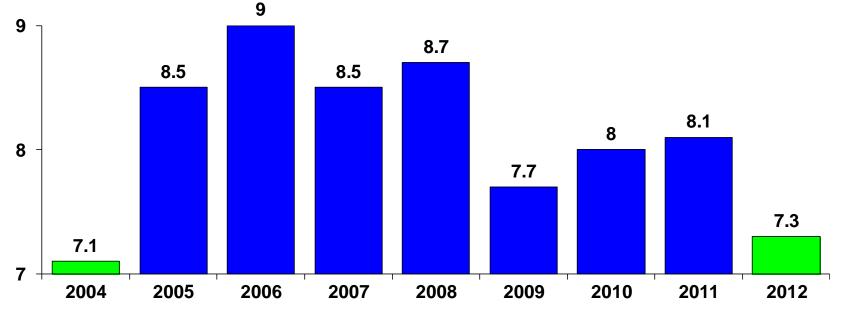
Source: PEGCC.

Target companies are relatively underpriced



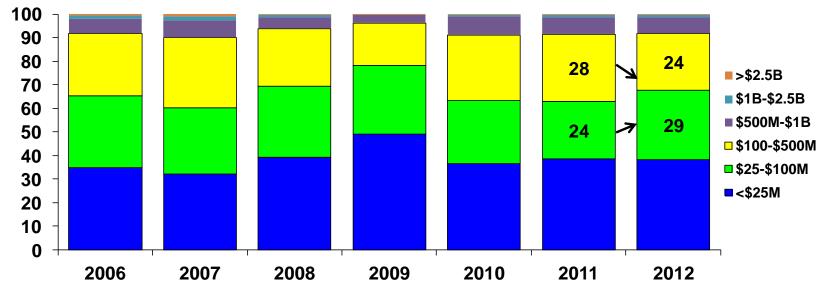
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Buyout purchase price multiples, valuation/EBITDA



Investors focused on smaller mid-market deals

Number of investments by deal size, percent of total deal count

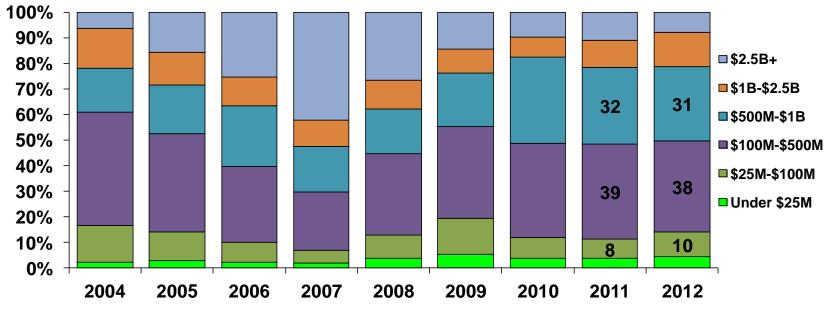


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Mid-market composed the majority of deal volume

Deal volume by deal size, percent of total volume



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Source: PEGCC.

LPs continue to strongly favor the mid-market in 2013

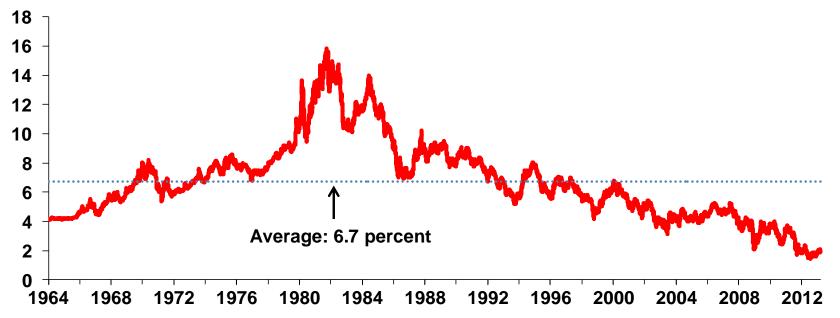
Percent of respondents	0	10	20	30	40	50	60	70
U.S. mid-market buyouts		<u> </u>	<u> </u>	<u> </u>	I	I		
Growth capital funds	_							
U.S. small-market buyouts								
Euro mid-market buyouts (country-focused)								
Euro mid-market buyouts (pan-Euro)								
Credit strategies								
Asian country-focused funds	_							
Distressed debt funds	_							
Energy funds								
Mezzanine/credit-focused funds								
Infrastructure funds	_							
Pan-Asian funds	_							
Secondary funds	_							
U.S. venture capital	_							
U.S. large buyouts	_							
Restructuring funds								
Fund-of-funds								
Emerging markets (ex-Asia)								
Mega buyout funds								

Source: Probitas.

Notes: Indicates which sectors institutional investors will focus the most attention upon.

Record low ten-year treasury yields

Ten-year Treasury yield, percent



Source: Bloomberg.

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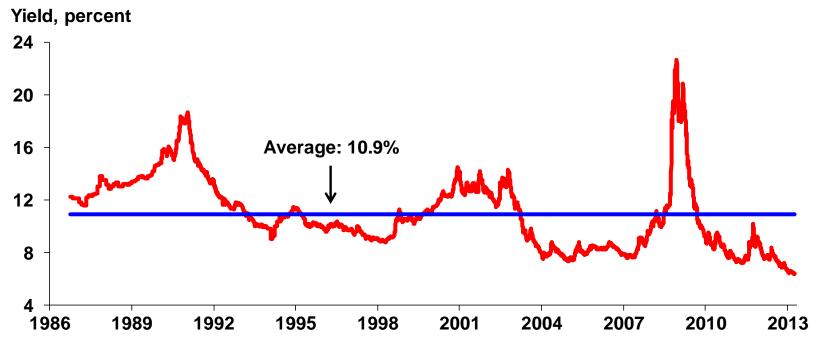


Record low high-yield bond yields

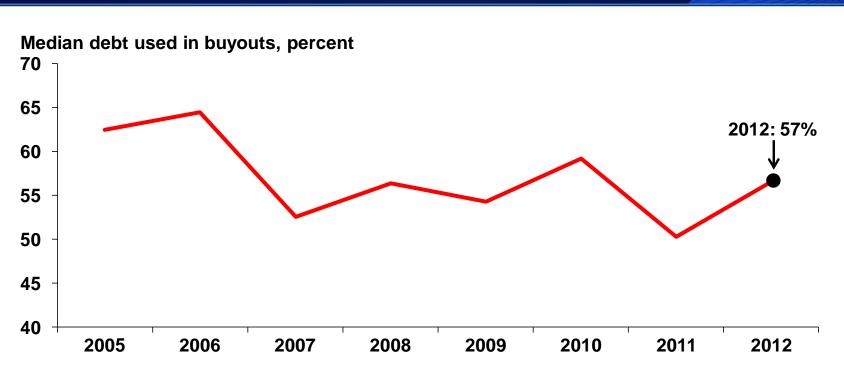
BofA Merrill Lynch U.S. High Yield Master II



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Source: Bloomberg.

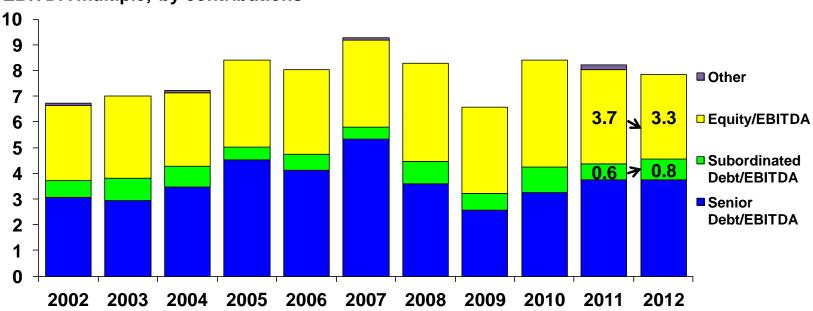


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U.S. firms gained easier access to debt and use of leverage

Usage of subordinated debt surged

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EBITDA multiple, by contributions

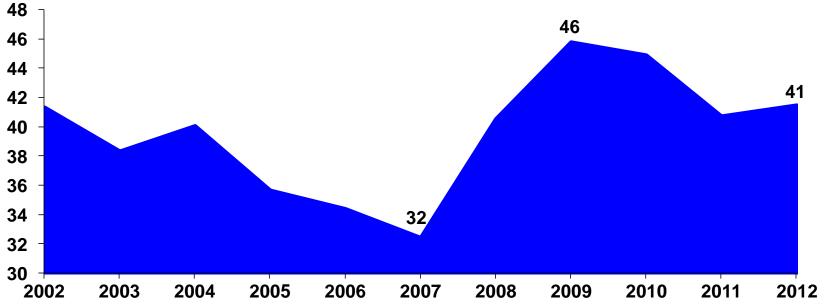
Source: Deloitte. Note: Deals under US\$ 500 million

Equity contributions to mid-market LBOs

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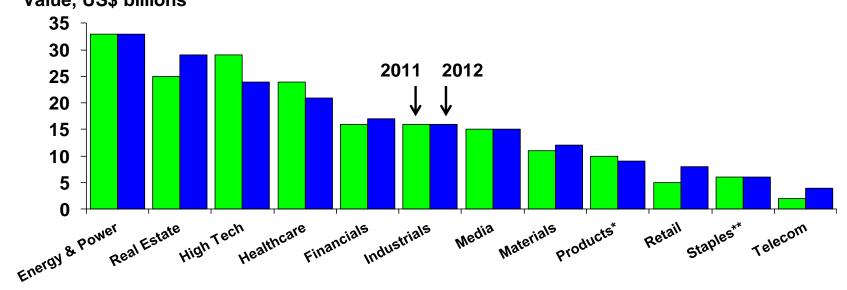
Percent of total mid-market LBOs



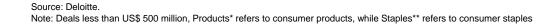
Source: Deloitte. Note: Deals under US\$ 500 million

U.S. mid-market M&A value by industry



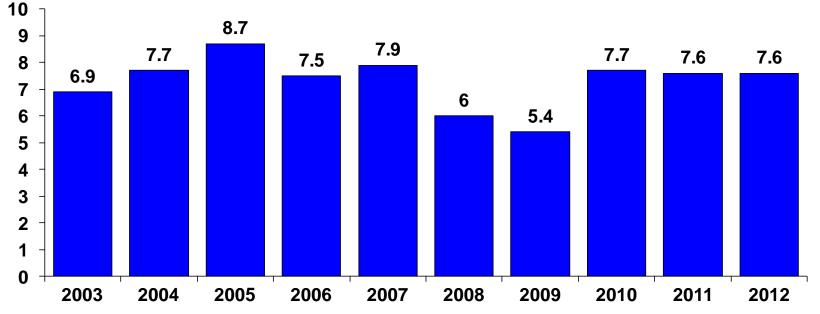






Purchase price multiple remained flat

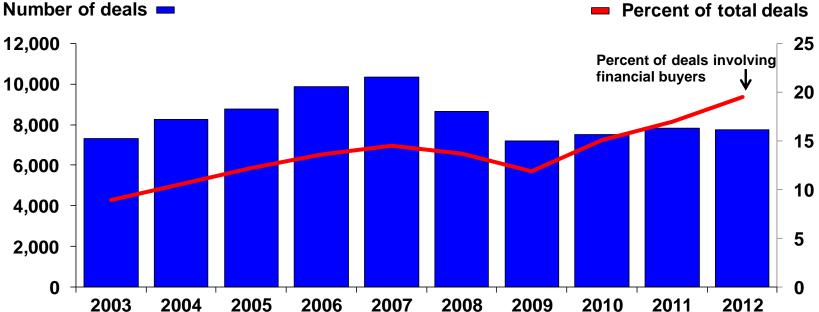
Median enterprise value to EBITDA multiple



Source: Deloitte. Note: Deals less than US\$ 500 million, MILKEN INSTITUTE

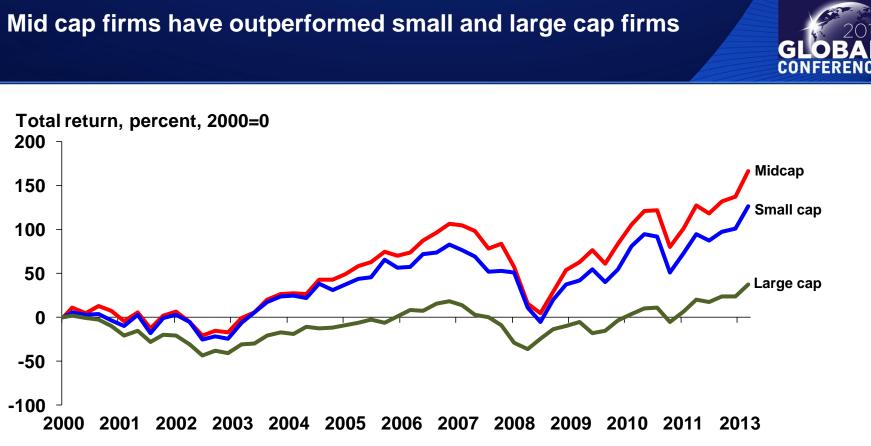
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Private equity continues to be active in M&A marketplace



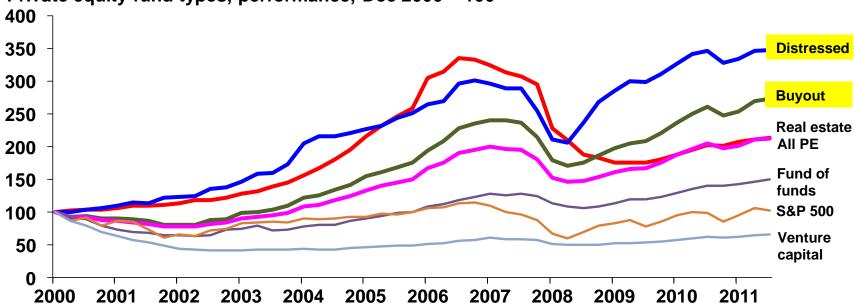
Source: Deloitte. Note: Deals less than US\$ 500 million, G

Percent of total deals



Source: Bloomberg.

Distressed PE and buyout strategies have outperformed the broader private equity market

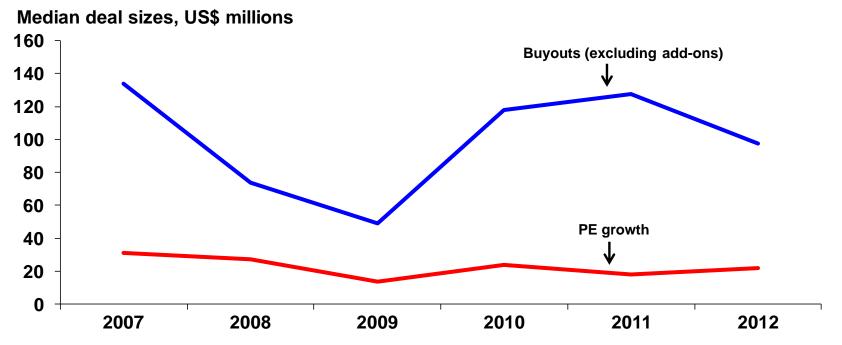


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Private equity fund types, performance, Dec 2000 = 100

Source: Prequin.



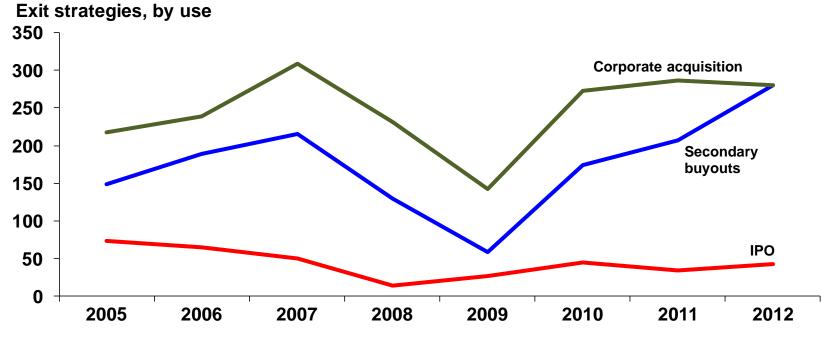
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U.S. trend in 2012 was again towards smaller transactions

Secondary buyouts exceed corporate acquisitions as an exit strategy

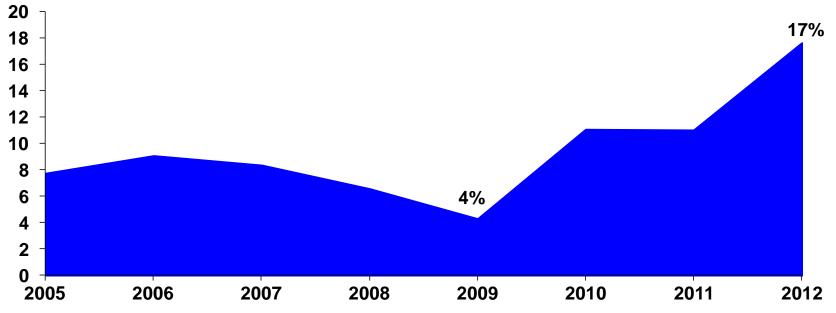


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More firms are sourcing deals from one another

Secondary buyouts, percent of total buyouts

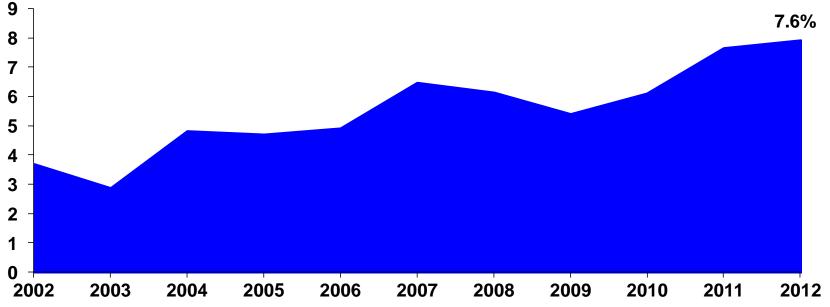


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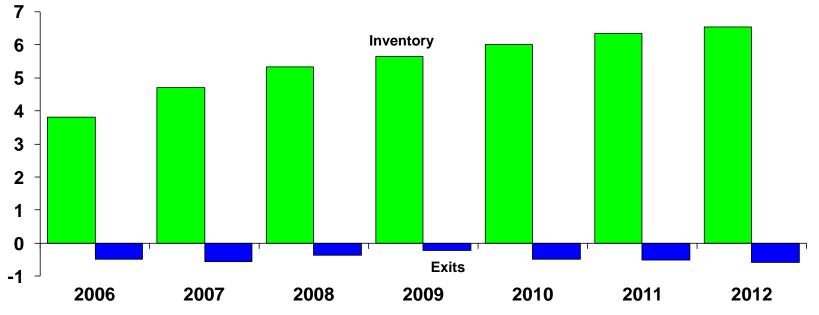
Buyouts by foreign private equity firms, percent of total U.S. buyouts



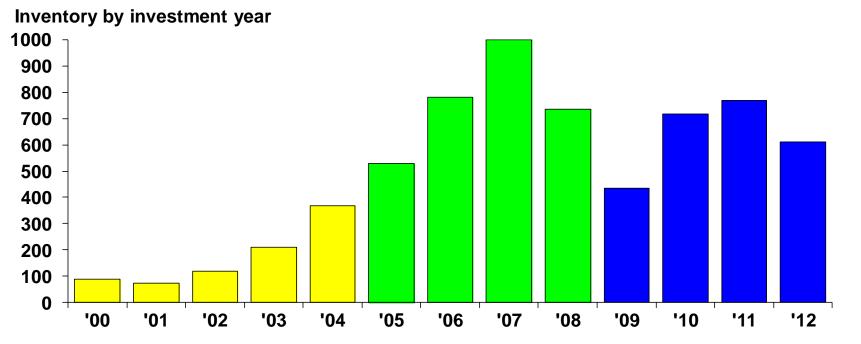
Exits vs existing inventory stacked chart



Inventory of PE-backed companies vs number of exits, thousands



Company inventory continues to grow, but at a slower pace



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